



January 7, 2005

Re: **Letter of Recommendation**

To: Individual Concerned

I am pleased to write this letter and provide an introduction on behalf of Mr. William Stuart. Will was the Project Executive on the Saint John's Replacement Project; a 475,000 Ft², \$180 million replacement of the entire health center, from September 2003 through October 2004. Upon the default and bankruptcy of the original project contractor, Will was brought in by the project surety to complete the remainder of the project. Through his leadership, the project team was reassembled, subcontractors were reengaged and a project at complete standstill was moved to completion. Throughout this difficult endeavor, Will kept his focus on the quality of the final product and removed all obstacles and barriers to a successful completion.

Will worked well with hospital leadership, the design team, project staff and subcontractors. He helped resolve difficult issues with the California Office of Statewide Health Planning and Development (OSHPD), the City of Santa Monica and all other external agencies. Through Will's individual efforts, Saint John's was able to complete a troubled project and extend our mission of providing healthcare to the communities we support.

I wholeheartedly recommend Will for other healthcare projects, though I have no doubt that the skills and abilities he brought to this project would be equally valued in other types of work. Please do not hesitate to contact me if I can provide any other information on Will's work with Saint John's.

Sincerely,

Terrance A. Muldoon
Vice President